

### Appendix 3

Savings Strategy Theme				Savings Achieved	Expected Profile of Savings still to be achieved					Included in Draft Budget?	EAB Comments
Service Area	Description of suggested action	Rough order of magnitude of savings, £	Progress	2021-22	2022-23	2023-24	2024-25	2025-26	TOTAL		
<b>Discretionary Services</b>											
Public Transport – support to bus operators	Explore options to decrease expenditure on park and ride and community transport. This will include review of cost versus use of each site& comparisons with other towns.	340,000	Mandate initially presented to Joint EAB on 7th Jan 2021 as part of savings strategy presentation. Savings included in MTFP for delivery in 2022-23. Updated mandate with further detailed options to be re-presented to EAB in next few months.	40,000	300,000				340,000	yes	general support for review of park and ride services subject to further detail.
Leisure Services	Look to retender the GLive and Spectrum contracts (Medium term action post covid)	Tbc	Mandate being prepared. Glive Contract extended until 2024 and freedom leisure contract until 2023. So opportunity for savings is very much in later years				tbc	tbc	0	no	tbc
Community services	Commission a review of usage of community and day centres with a view to consolidating sites. Review the scale of community development activity.	300,000	Service currently undertaking consultation with users. Will report project madate to EAB in January 2022		300,000				300,000	no	tbc
Public Conveniences	Review of service provision and options for a full or partial closure.	65,000	Mandate initially presented to service delivery EAB 1st April 2021, further consideration of options to be considered by service delivery EAB on 4th November 2021.		65,000				65,000	yes	EAB on 1st April supported further investigation of Options to remove grant funding to Ash and Shere parish Council's and Options 4 to seek limited closure of other toilets aligned with a redistribution of work. Comments from EAB on 4th November tbc.
Parks and Countryside	Review of Non-staffing expenditure of service post FG Phase B	355,000	Now moved into procurement savings as an additional target by 2025-26		88,750	88,750	88,750	88,750	355,000	yes	N/A; Procurement strategy was reviewed by O&S Committee prior to Executive approval.
Ways of working	Review of staff benefits and ways of working	150,000	to be progressed with GBC-WBC collaboration project so likely to be later in the medium term plan. Timescales tbc				tbc	tbc	0	no	tbc
Mayoralty	Review provision of car, chauffeur & event costs	45,000	Mandate presented to EAB on 7th Jan 2021. Savings included in 2021-22 budget.	45,000					45,000	yes	EAB were in general support for removing the car and chauffeur
Review of discretionary grants	Review of grants to voluntary, community and leisure organisations eg, CAB, , various grants to voluntary organisations & Project Aspire	127,000	Mandates presented to Strategy and Resources EAB on 11th october. CAB Mandate proposes a £25k reduction to CAB funding in 2022-23 and a further £25k reduction in 2023-24. Voluntary grants mandate	11,750	75,000	25,000			111,750	yes	One - there was no support for options (e) to (g) and the Board was of the view that there was insufficient information to endorse option (b) which was a phased reduction in grant funding. Further benchmarking information has been provided separately to Executive to address some of the questions raised by the EAB. Voluntary grants mandate - the board expressed preference for an option of reducing the budgets for the voluntary grants scheme and the project aspire grants scheme by 50% to £25,000 and £15,000 respectively although this option was not in the mandate. Executive to reconsider both mandates at informal meeting on 3rd November.
Culture, Heritage and Tourism	Public Entertainment / Cultural grants	83,000	mandate for classical music grant and book festival presented to Service Delivery EAB in July 2021.	35,000	70,000	5,000	3,000		113,000	yes	Classical music grant - following discussion the board confirmed its agreement to Option B (that the grant be reduced by £30,000 in 2021-22) be pursued subject to review in one year's time. Book festival grant - the EAB agreed option B for a phased reduction in funding to £18k in 2021, £13k in 2022, £8k in 2023 and £5k in 2024 be recommended to Executive.
	Theatre	310,000	Mandate being prepared.	tbc					0	no	
	Tourism	200,000	Mandate being prepared	tbc					0	no	
	Museum, Galleries and Heritage	407,000	Mandate being prepared	tbc					0	no	
<b>TOTAL Discretionary Services</b>		<b>2,382,000</b>		<b>131,750</b>	<b>898,750</b>	<b>118,750</b>	<b>91,750</b>	<b>88,750</b>	<b>#####</b>		
<b>Operation Assets</b>											

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Service Area	Description of suggested action	Rough order of magnitude of savings, £	Progress	2021-22	2022-23	2023-24	2024-25	2025-26	TOTAL			
Millmead			Programme level mandate presented to Joint EAB in June 2021. Individual Project Mandate to be presented to EAB in December 2021							0	no	tbc
Stoke Park Home Farm			Mandate being prepared							0	no	tbc
Staff Accommodation			Mandate being prepared							0	no	tbc
<b>Total Operational Assets</b>		<b>1,500,000</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			
<b>Capital Programme</b>	reduction in MRP / Interest costs as a result of reducing the capital programme	500,000	work in progress: removal of 3 schemes agreed by Executive in August 2021 (Guildford Gytratory, Stoke park office Accommodation and Stoke Park Home Farm development) totalling £15.6million reduction in capital budget. Resulting MRP / Interest savings to be analysed and further schemes to be reduced identified. £200k saving in 2021-22 due to slippage on programme in 2020-21 and removal of 4 projects from capital programme in Feb 2021 (Museum, public realm, bike share and town centre gateway) totalling £23.863million capital programme reduction.	200,000	200,000	100,000			500,000		no - to be included and re-profiled once draft capital and investment strategy available	EAB will consider the capital and investment strategy in January 2022.
<b>Collaboration with another Council</b>												
Guildford - Waverley Collaboration	Senior Management team and other staffing re	1,384,000	target as per financial feasibility study but amount to be confirmed. Decision to merge senior management team taken in July 2021. Appointment process for JCEX is progressing. Restructure of rest of senior management team is reliant on JCEX	22,500	67,500				90,000	yes		Report to Council on 5th october confirmed saving for joint chief executive
	Property	tbc	target as per financial feasibility study - to be confirmed						0			
	ICT / Procurement	116,000	target as per financial feasibility study - to be confirmed						0			
		1,500,000										
<b>TOTAL SAVINGS STRATEGY</b>		<b>5,882,000</b>		<b>331,750</b>	<b>#####</b>	<b>218,750</b>	<b>91,750</b>	<b>88,750</b>	<b>#####</b>			